

# WELCOME TO THE FOURTH EUCOMS MEETING IN LUXEMBOURG!



9TH OF FEBRUARY, 2018



#EUCOMS

EUCOMS

# PROGRAM PART 1 “REACHING OUT TO SOCIETY”

| Part 1 – “Reaching out to Society” |   |
|------------------------------------|---|
| 13.50 – 14.05                      | Introduction and Welcome by René Keet (Chair of the EUCOMS Network) & Dr Julie D’Alimonte (Representative Ministry of Health) |
| 14.05 – 14.15                      | Opening by carer Sonja Zeimet   |
| 14.15 – 14.40                      | Opening the theme “Reaching out to Society” in the context of Luxembourg by Marc Graas & Mark Ritzen                          |
| 14.40 – 14.50                      | Q & A   |



**WELCOME BY RENÉ KEET &  
JULIE D'ALIMONTE**

Chair EUCOMS  
Network &  
Representative  
Ministry of Health

## PERSPECTIVES

## WHAT HAVE WE ACHIEVED?

ETHICS



PUBLIC HEALTH



RECOVERY



EFFECTIVENESS



NETWORK



PEER EXPERTISE





**OPENING BY SONJA ZEIMET**

**Carer**



**OPENING THE THEME  
“REACHING OUT TO SOCIETY”  
BY MARC GRAAS**

General director

# ONE SOLUTION FOR EVERY SINGLE PROBLEM

The Grand Duchy of Luxembourg was formed in its actual shape in the Treaty of London (1839).

CHNP was created only a few years later in 1855.

It was an asylum with multiple purposes that took care of beggars, idiots , epileptics, old people, paralytics, the retarded and... young women who were pregnant but not married.

# ONE SIZE FITS ALL A SUCCESSFUL MODEL?

1200 beds until the seventies.

3 medical doctors working here half-time.

0,5% of the Luxembourgish population was incarcerated here.

For most of them it was a life sentence...

... even beyond their deaths, as CHNP had its own cemetery where they were buried.



# OVER THE YEARS, PIONEERS IN PSYCHIATRY...

... created non-profit organisations with offers in:

- counselling
- living
- working
- leisure

# THE ROCKING SEVENTIES...

After three suicides of young men from Luxembourgish families, politics finally woke up.

Häfner and Rössler wrote reports about psychiatric care in Luxembourg.

They recommended a drastic reduction of beds, the creation of wards for acute psychiatry in general hospitals, more supervised apartments, etc.

# TODAY, A LOT OF THINGS HAVE IMPROVED....

Acute psychiatry only in general hospitals, no first admissions any more at CHNP.

Laws regulating admission in psychiatric wards and guaranteeing human rights.

NGOs empowered with mission of social psychiatry.

CHNP gets the mission of hospital specialised in psychiatric rehabilitation (whatever that is...)

# 50 YEARS LATER, A LOT OF THINGS STILL NEED TO BE IMPROVED...

Only +/- 280 supervised apartments for a population of 550 000.

Only +/- 200 working places for people with a psychiatric disorder.

No official community treatment programme.

No coherent national vision.

# THESE ARE MEANINGLESS NUMBERS IF SOCIAL CONTEXT IS NOT CONSIDERED

80% of the patients admitted at CHNP don't have an adequate living situation.

First admission at CHNP at the age of over 40 years, +/- 20 years after the problems started.

Patients often have to wait for years in the CHNP before they can have the social situation they need.

# FROM ONE TYPE OF ASYLUM TO ANOTHER

Beds in psychiatry have been reduced from 480 to 72 beds per 100.000 inhabitants.

So, in a way, we still are the asylum, that we don't want to be any more.

# CONCLUSION

Luxembourg is far away from a functioning community care system that is accessible to everyone...

... but the cooperation between professionals from the different organisations is excellent, as we share the same values and vision.

This said, we need a clearer nationwide vision of what kind of psychiatry Luxembourg needs as a country.

# THE GOAL SHOULD BE...

- ... to reduce the number of hospital beds and the length of stay.
- ... to reinforce community care.
- ... to create early ambulatory rehabilitation.





**OPENING THE THEME  
“REACHING OUT TO SOCIETY”  
BY MARK RITZEN**

Medical director  
at CHNP

# OFFERING PSYCHIATRIC CARE TO COMPLEX PATIENTS

- Therapeutic outcome/prognosis: determined by psychological, physical and social health
- Need for a holistic, tailored-care approach using stepped care principles, starting at the very beginning of one's disease

But, is it possible ?

# « WHOLISTIC, TAILORED » CARE ; IS IT POSSIBLE ?

Ambulatory care is rather incomplete and often very much fragmented:

- Incomplete diagnostics (addiction, neuropsychology)
- The content/diversity of the ambulant therapeutic offer is often limited (accessibility to specific therapy groups, education, addiction, lifestyle programs, adapted physical training, neuropsychological training)
- Huge distance between different « steps » : reduced accessibility (exclusion criteria, waiting lists)
- Many different visions/ approaches/ expectations between partners (for example concerning « need of compliance », « absence of dangerousity », « presence of Addiction », « Best practice guidelines »)

# « WHOLISTIC, TAILORED » CARE ; IS IT POSSIBLE ?

- Difficulties to quickly change the intensity of ambulatory care in respond to clinical changes (lack of outreach activity, crisis management, Social Workers)
- Many obstacles when short (urgent) hospitalisations are needed : Accessibility, different approaches
- Poor collaboration with general practitioners
- Post hospitalization care difficult to organize. Doctor not always accessible (for dialogue, evaluations etc. No possibility of outreaching approach, loss of information between caregivers, no consensus concerning guidelines (addiction etc etc)

***Insufficient care → ongoing process of de-connection from society → deterioration of prognosis of a patient's general health***

# ALTERNATIVE MODEL (1/2):

Existing Psychiatric care structure(s) reach(es) out to society by creating three specialised Units that offer:

- A multidimensional diagnosis including psychopathology (incl. addiction etc.) neuropsychology, physical and social health
- A holistic and tailored intervention from the very beginning
- Social (accompaniment school, work, administrative issues etc.)
- Physical (metabolic issues, lifestyle, etc.)
- Psychological (psychotherapy, medication) psychological

# ALTERNATIVE MODEL (2/2):

- Possibility of an outreach approach
- Easy accessibility
- Collaboration with General Practitioners
- Highly accessible in-Treatment (hospitalisation) option for crisis interventions
- Continuity of care with uniform organisational-model, contact persons (Case manager ?), medical File etc. No loss of information.
- Involvement of family etc.

***Holistic, tailored care → ongoing process of re-integration to society or prevention → improvement of long-term prognosis of a patient's general health***

# POSSIBLE PROBLEMS

- Definition and identification of „complex“ patients (double diagnosis? placement?, ...)
- Risk of over-treatment and paternalisation
- Risk of stigmatization (being treated by a “specialized unit”)
- Importance of diversity in the offer of healthcare-Providers
- In the healthcare market one „player“ has too much weight
- Probably need for collaboration between structures with different missions, visions, languages, cultures, and finance-models

**THANK YOU FOR YOUR ATTENTION !**

**DISCUSSION / EXPERIENCES / IDEAS...**

*EUROMS*



# PROGRAM PART 2 STRATEGY OF EUCOMS

| Part 2- Strategy of EUCOMS |  |
|----------------------------|--|
| 14.50 – 15.00              | Introduction organisational structure EUCOMS by René Keet  |
| 15.00 – 15.20              | Exchange and evaluation between The Netherlands and Greece, a Practice example by Katinka Kerssens |
| 15.20 – 15.40              | Operationalization of exchange and evaluation within EUCOMS by Niels Mulder & Mirella Ruggeri      |
| 15.40 – 16.00              | Q & A, establishment of working group  |
| 16.00 – 16.10              | Introduction of the open session and pitches of the six themes                                     |



**INTRODUCTION ORGANISATIONAL  
STRUCTURE EUCOMS BY RENÉ KEET**

**Chair EUCOMS  
Network**

# STRATEGY EUCOMS

- Identity to Entity: Association, paying members
- Publish consensus document in peer reviewed journal
- Advocacy: presence



EUCOMS

# NEXT STEP: EXCHANGE AND EVALUATION WORKING GROUP



EUCOMS



**EXCHANGE AND EVALUATION AN  
EXAMPLE BY KATINKA KERSSSENS**

Manager at  
FIT-Academy



# EXCHANGE AND EVALUATION WITHIN EUCOMS BY NIELS MULDER & MIRELLA RUGGERI

Professor Public Mental  
Health Care &  
Professor Health  
Services Research &  
Psychiatry

Exchange and evaluation between The Netherlands and Greece a Practice example.

Katinka Kerssens

Manager FIT-academy

[k.kerssens@ggz-nhn.nl](mailto:k.kerssens@ggz-nhn.nl)



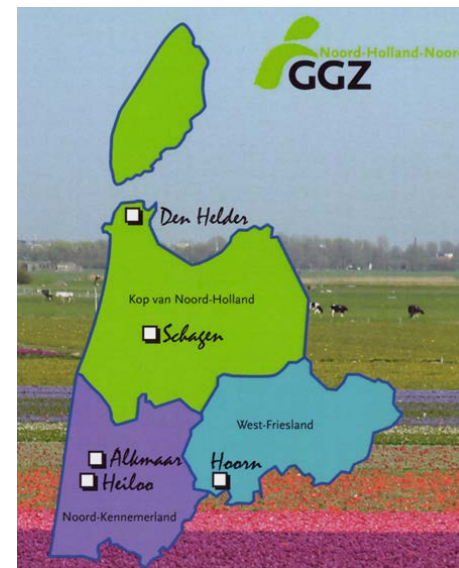
Margret Overdijk



# Content

1. FIT-academy
2. Greece - evaluation
3. Instruments
4. Results
5. Conclusion





The FIT-academy has its roots in mental health care and has many years of experience with building community mental health care, reducing beds and transmural collaboration.



# History FIT-academy



2003 Start FACT



2007 National project future health care



2008 CCAF



2009 study-visit Triest/Italy



2011 association F-ACT Nederland



2014 FIT-academy



# Internationaal



Study-visits  
Internship  
Training  
Evaluation

CCAF



# Evaluation of 2 mental health service units in Greece

Mental health service units – 35

Employees – 203

People receiving help – 2079

<http://ekpse.gr/en/>



**SOCIETY OF SOCIAL PSYCHIATRY  
AND MENTAL HEALTH**

SCIENTIFIC DIRECTOR  
PROF. P. SAKELLAROPOULOS



**ASKLEPIOS**  
European network of health care organisations



# Instruments

Practical knowledge and experience

FACT fidelity scale

Consensus document EuCoMs

Team process management/coaching skills

Knowledge of cultural aspects, values,  
mission and vision.



## Consensusdocument Eucoms

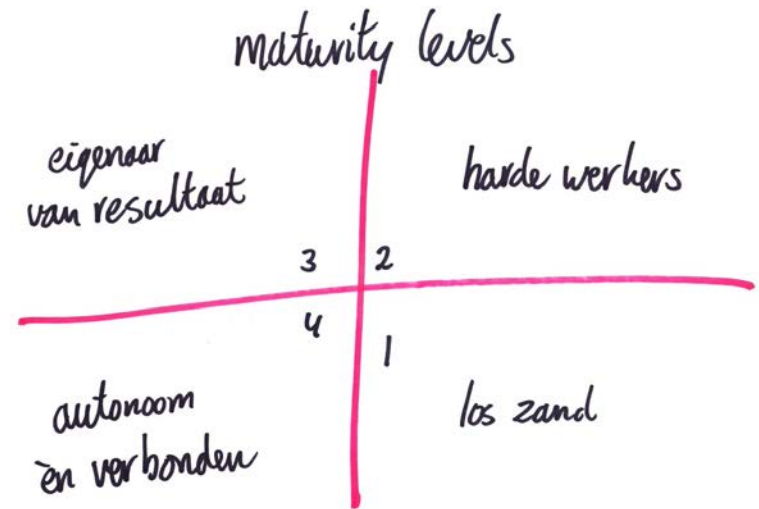
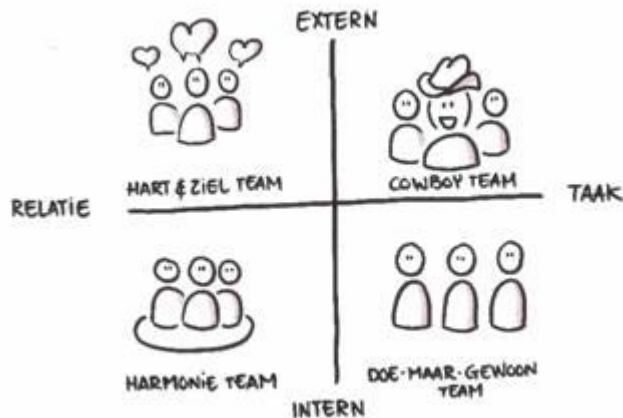
1. Human rights
2. Public health
3. Recovery
4. (Cost) Effectiveness
5. Community network of care
6. Peer expertise

## FACT fidelity scale

1. Team structure
2. Program proces
3. Diagnostics, treatment and interventions
4. Organization
5. Community care
6. Monitoring
7. Professional Development



# Management tools



Model for Managing Complex Change

|         |         |            |           |             |   |              |
|---------|---------|------------|-----------|-------------|---|--------------|
| Vision  | Skills  | Incentives | Resources | Action Plan | = | Success      |
| Vision  | Skills  | Incentives | Resources | Missing     | = | False Starts |
| Vision  | Skills  | Incentives | Missing   | Action Plan | = | Frustration  |
| Vision  | Skills  | Missing    | Resources | Action Plan | = | Resistance   |
| Vision  | Missing | Incentives | Resources | Action Plan | = | Anxiety      |
| Missing | Skills  | Incentives | Resources | Action Plan | = | Confusion    |

Adapted from Knoster, T. (1991) Presentation in TASH Conference. Washington, D.C. Adapted by Knoster from Enterprise Group, Ltd.

IC/UVA

Informatiseringencentrum

Change Management: Thinking in Five Colours (De Caluwé & Vermaak, 2002)

| Yellow Change Strategy | Blue Change Strategy | Red Change Strategy       | Green Change Strategy     | White Change Strategy    |
|------------------------|----------------------|---------------------------|---------------------------|--------------------------|
| Power Politics Win-Win | Ratio Plan Knowledge | HRM Motivation Systematic | Growth Learning Direction | Explosion Dynamic Energy |

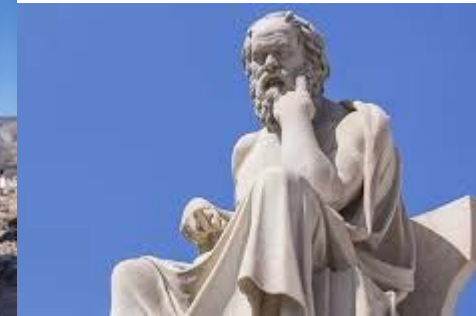


I don't care if you're Dutch or not,  
you're so called directness is  
just RUDE!!!

someecards  
user card



## THE WARMTH OF GREEK HOSPITALITY





# How

Program of 1 - 1,5 days

- Join a team meeting
- Interviews people with mental health problems and staff
- House visits
- File research

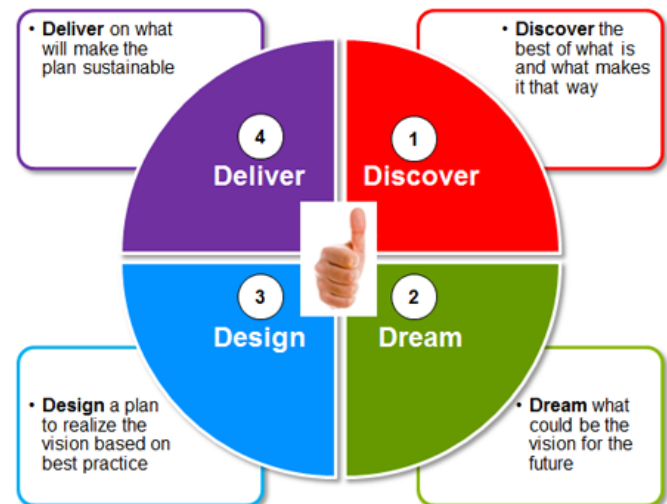


# Appreciative Inquiry

not what's wrong but what's strong

| Problem Solving                         | Appreciative inquiry                      |
|---|---|
| Felt need, identification of problem(s) | Appreciating, valuing the Best of What Is |
| Analysis of Causes                      | Envisioning what might be                 |
| Analysis of possible solutions          | Engaging in dialogue about what should be |
| Action Planning (treatment)             | Innovating, what will be                  |

## Appreciative Inquiry Process



# Results evaluations

## Strengths

- Strong vision and values of the psychoanalytic and community base approach
- Strong awareness programs
- Heart and soul team – Fokida
- Great team spirit – Evros-Rodopi



# Improvement – Fokida

- The team seems to be stuck because of the workload and enormous diversity in tasks
- Good practices/no procedures
- Team approach for people with Severe Mental Illness
- Training skills

# Improvement Evros-Rodopi

- Describe recovery oriented interventions in concrete terms
- Good practices/no procedures
- Team approach for people with Severe Mental Illness
- Training skills
- Diagnostic attention for addiction problems and IQ

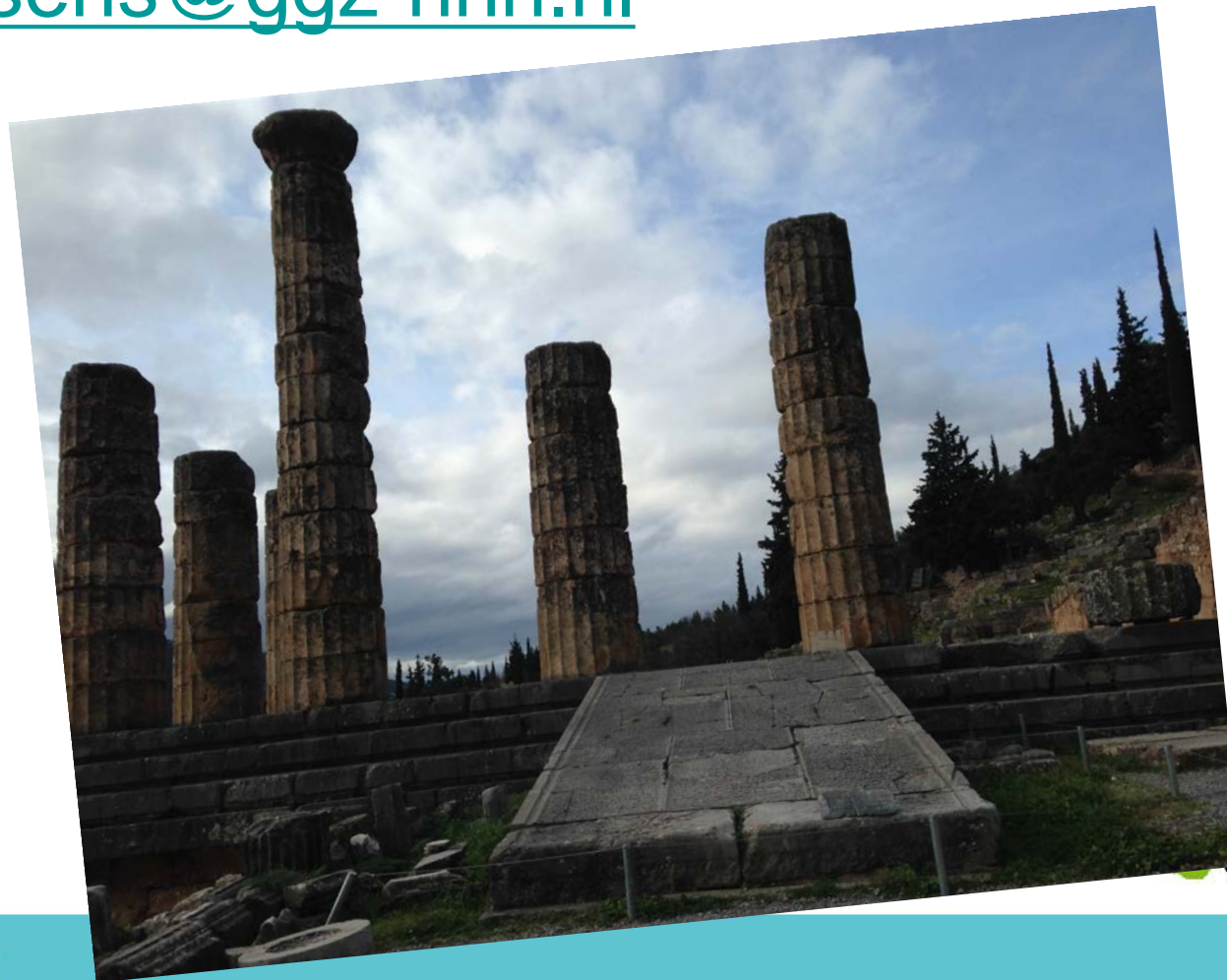
# Conclusion

- learning from each other
- helps to orden the work processes
- fun
- consensus document and fidelity scale are helpfull for improvementplan
- budget



# Thank you!

[k.kerssens@ggz-nhn.nl](mailto:k.kerssens@ggz-nhn.nl)



# EUCOMS SITE VISITS – PERSPECTIVES and PROBLEMS - 1

- Site visits as:
  1. an exchange of experience? (**easy – the two teams are on an equal level**)
  2. Tutoring to favour implementation? (**requires credibility by the tutors and field experience on the entire range of community care – the two teams are not on an equal level**)
  3. Provide training for specific interventions – (**risk to miss the overall picture**)
  4. Collection of data to refine the state of art on community care dissemination? (**CAUTION – this would require a representative cohort of services to be reliable**)



# EUCOMS SITE VISITS – PERSPECTIVES and PROBLEMS - 2

## Practical Problems:

1. Most of all: Money to travel
2. Time and availability of professionals
3. Operationalization of the Consensus – not impossible but difficult
4. Translation? Adaptation to the local context?

# EUCOMS SITE VISITS – PERSPECTIVES and PROBLEMS - 3

- AN ATTEMPT OF THE EUCOMS CONSENSUS OPERATIONALIZATION:
- LEGENDA:
  - IN DARK RED THE RECCOMANDATIONS THAT POSSIBLY MIGHT BE OPERATIONALISED
  - IN GREEN AND HYPOTHESIS OF OPERATIONALIZATION
  - To make examples I have used the slides presented at the Trieste International School - MR



# **Consensus Paper on Fundamental Principles and Key Elements of Community Based Mental Health Care**

Mirella Ruggeri, Roberto Mezzina,

Renee Keet, Rulf Torleif

on behalf of the EUCOMS Group

Recovery for all

Consensus Paper on Fundamental Principles and Key  
Elements of Community Based Mental Health Care

*European Community based Mental Health Service providers (EuCoMS) Network*

**Draft Hamburg, September 12 2017**

Guido Pieters  
Torleif Ruud  
Jaap van Weeghel  
Michiel Bähler  
Billy Murphy  
Laura Shields-Zeeman  
René Keet



## Development of the consensus document

- Developed by the writing group with input from the EUCOMS network
- Guido Pieters leader of the writing group, René Keet leader from summer 2017
- Present draft has 37 pages and 40+ references to publications with relevant information
- The principles in the text are supplemented by some examples framed in boxes

# A PREMISE

EVEN IF SEVERAL DOCUMENTS HAVE  
HIGHLIGHTED THE PRINCIPLES  
OF COMMUNITY PSYCHIATRIC CARE,

THE MAIN SPECIFICITY AND VALUE  
OF THE EUCOMS DOCUMENT  
IS THAT IT HAS BEEN DEVELOPED BY SERVICE  
PROVIDERS  
ON THE BASIS OF A BOTTOM-UP PROCESS,  
WITH A CLOSE INVOLVEMENT  
OF SERVICE USERS

# Background and aim of the document

- Given the great variety in care practices and organisation of services in health systems throughout Europe, a clear set of criteria supporting the implementation of effective community-based services for people with mental health problems across different contexts is fundamental.
- Aim to serve as a reference-document for area-based models of community mental health in Europe and beyond
- Intended for persons who practice, organise and use mental health services
  - Help services that (plan to) start implementation of community mental health
  - Help existing services to improve functioning

# Content of the document

- Describes fundamental principles and key elements of community based mental health care
- **Based on the expertise of service providers throughout Europe who have identified a shared need to define to governments, commissioners and funders what good community mental health care looks like**
- Dimensions and criteria of community mental health care are based on a synthesis of scientific evidence, good practices and expert opinions discussed in a network of professionals, users and their close ones

# Structure of the document

| Perspectives   | Principles                               |
|----------------|--|
| Ethics         | Human rights                             |
| Public health  | Addressing the needs of the population,  |
| Recovery       | Building on personal goals and strengths |
| Effectiveness  | Interventions based upon needs           |
| Network        | A wide network of services and resources |
| Peer expertise | Patient is cocreator of care             |



# 1. The ethics perspective (I)

- The foundation of community mental health is a focus on human rights: **the right of access to needs based care in the least restrictive environment and the right of full participation in community life**
- UN Convention of the Rights of Persons with Disabilities sets out the right for persons with disabilities to live and participate in the community, as well as it ensures **the right to education, health, employment, housing and social protection**

# 1. The ethics perspective (II)

- Persons with disabilities are not viewed as "objects" of charity, medical treatment and social protection; rather as "**subjects**" **with rights**, who are capable of claiming those rights and making decisions for their lives based on their free and informed consent as well as being **active members of society**
- Promoting quality services available close to people's homes (*obvious in Italy, but not so elsewhere...*) which respect to human rights are also priority areas for action in the WHO Mental Health Action Plan 2013-2020 - report the mean distance (in KM) between the services and the users' home

## 2. The Recovery perspective (I)

- Recovery is **defined by the person themselves**, and is often defined by service users as a **unique, individual process or experience**, which can best be described as a journey.
- Recovery is **focused on what you can do**, not what you can't, and is not a linear process as there are both ups and downs along the journey.

## 2. The Recovery perspective (II)

- A paradigm shift, moving towards a strength-based approach , which **emphasises the strengths and resources of the person** rather than weaknesses
- This transforms the whole notion of care; from suppressing symptoms and solving problems to a focus on recovery goals of the service user
- It focuses care on what the person wants, desires, aspires to, and dreams of, linking that to the person's knowledge, skills and resources
- .....provide evidence of the shared process of the recovery perspective (standardized instruments, service procedures, interviews to a random sample of users...)

# **10 ways to be a good guide in the recovery of a client**

- 1. Support recovery of health, functioning and identity
- 2. Offer hope for recovery
- 3. Ask ourselves in everything we do: do we help or do we hinder
- 4. Focus on what's strong, not on what's wrong
- 5. Decide with not about the service user
- 6. Acknowledge that the expertise of the service user is as important as our own expertise
- 7. Collaborate with our stakeholders
- 8. Acknowledge the service user's right to take risks
- 9. Collaborate with the family and network as a resource and partner
- 10. Share and integrate knowledge

### 3. The public health perspective (I)

- Adopting a public health lens when developing good community mental health services lies in the focus not only on treatment, but on mental health promotion and prevention as well
- Taking the needs of the population into account, not only those with an existing mental health problem
- Promoting social inclusion and stigma reduction, including by contact and campaigns
- *(obvious in Italy, but not so elsewhere...)*
- .....provide evidence of the initiatives activated to promote social inclusion and stigma reduction

### 3. The public health perspective (II)

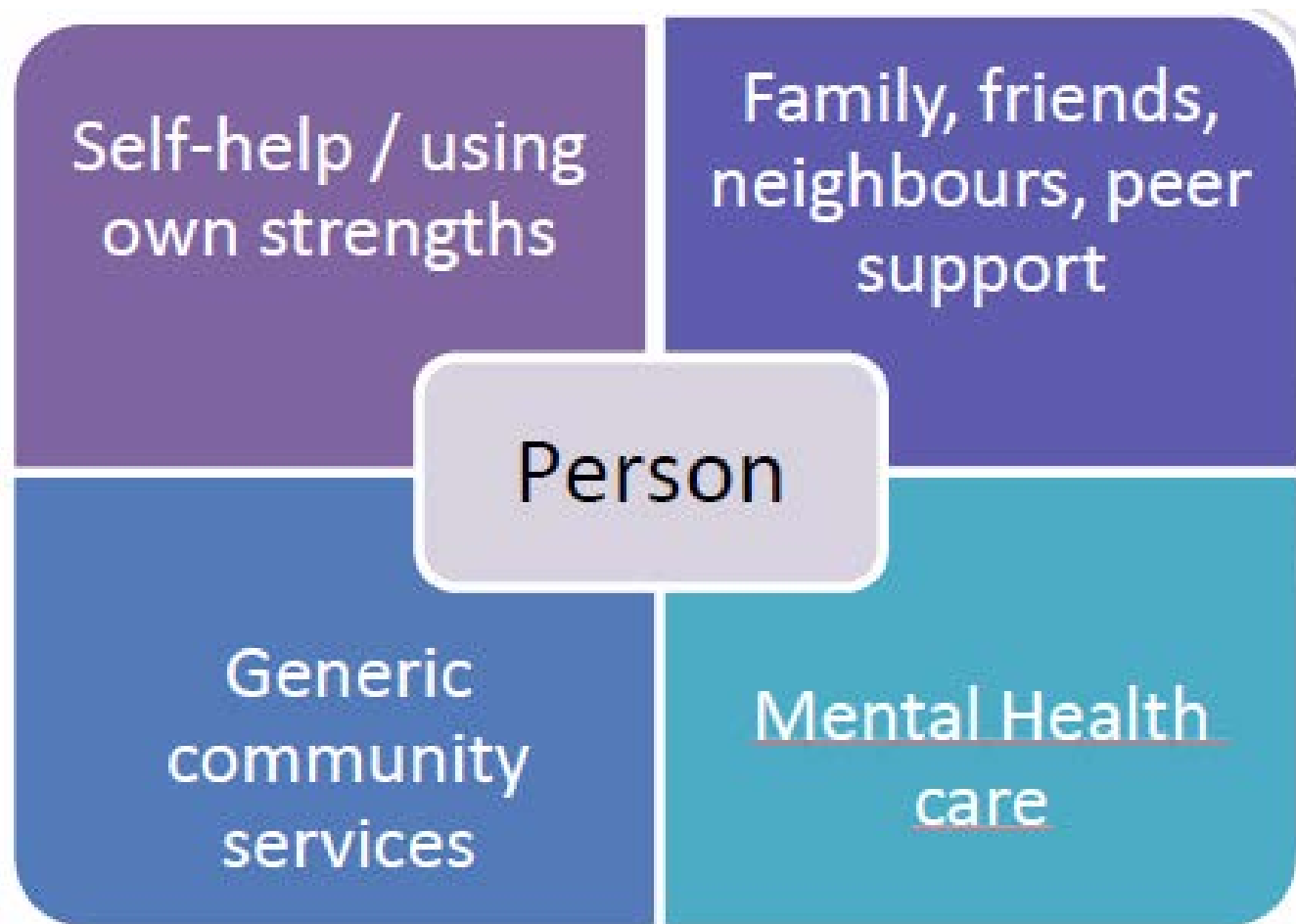
- Planning and monitoring community mental health care, based on assessments of needs in the area
- **Defining geographical areas**, balancing needs for close collaboration and needs for enough resources
- Community mental health teams have an important task as treatment providers for persons with severe and persistent mental ill health, as well as **consultants for other service providers (e.g. primary care providers) in the prevention of mental health problems and treatment of persons with mild to moderate mental ill health**
- *(obvious in Italy, but not so elsewhere...)*
- **.....provide evidence of catchment areas size and of networking activities**

## 4. The effectiveness perspective

- Use high-quality evidence-based interventions
- Also based on user preferences and local context
- Supporting and monitoring the implementation
- Interventions focusing on symptoms and health
  - Pharmacological interventions – evidence of local guidelines
  - Psychological interventions – evidence of local guidelines
  - Physical health care and support for a healthy lifestyle – evidence of local guidelines
- Interventions focusing on social Inclusion
  - Collaborating with the family and the informal network
  - Rehabilitation, supported employment (IPS)
  - Supported Accommodation
  - E health and M health – evidence of procedures



## 5. The community network perspective (I)



## 5. The community network perspective (II)

- **Teams or functions in comprehensive community mental health services network:**
- Integration of mental health into primary care
- Outreach teams offering intensive treatment
  - Crisis resolution teams and emergency mental health care in the community
  - Ongoing outreach and integrated care for people with serious mental health problems: ACT and FACT
  - Dual diagnosis treatment
  - Intensive residential treatment
- .....Provide evidence

## 6. The peer expertise perspective

- Clients and service users are equal partners in the design, delivery, steering and evaluation of a service.
- Co- creation of care is where service users, peer supporters and staff work together as equal partners to design, deliver, steer and evaluate a service, ensuring that people with lived experience lead the way. It is the recognition of the importance of peer expertise as one of the foundations of recovery oriented care.
- At the individual level, **shared decision making** is a tool for co-creation of treatment planning.
- Individual level, system level, policy level

--provide evidence of concrete involvement of users in the decision making both at individual and organizational level

# The six perspectives

| Perspectives   | Principles                               |
|----------------|--|
| Ethics         | Human rights                             |
| Public health  | Addressing the needs of the population,  |
| Recovery       | Building on personal goals and strengths |
| Effectiveness  | Interventions based upon needs           |
| Network        | A wide network of services and resources |
| Peer expertise | Patient is cocreator of care             |

# Further development of the document

- The writing group is ready to receive more input
- Dissemination of the final consensus document
  - The EUCOMS website ([www.eucoms.net](http://www.eucoms.net))
  - Article in an international journal?
  - Translation to various languages

The logo for EAO (European Association of Occupational Therapists) is displayed in white text on an orange rectangular background.

BUILDING BLOCK  
WITH UNITED  
SENSES



# European Community Based Mental Health Service Providers Network

*Towards learning from each other*





# BASIC IDEA

We have the consensus document

- This is going to be transferred into a guide to help for visiting one another
- People from different institutions learn from each other while visiting
- During Eucoms meetings you will present what is learned (first in Malaga, end of 2018)

# MOST WELCOME TO THE FOURTH EUROPEAN CONFERENCE

ON INTEGRATED CARE AND  
ASSERTIVE OUTREACH IN  
MENTAL DISORDERS

13 - 15 SEPTEMBER 2017  
HAMBURG / GERMANY



## LEARNING FROM EACH OTHER...

University Medical Center Hamburg-Eppendorf

in cooperation with

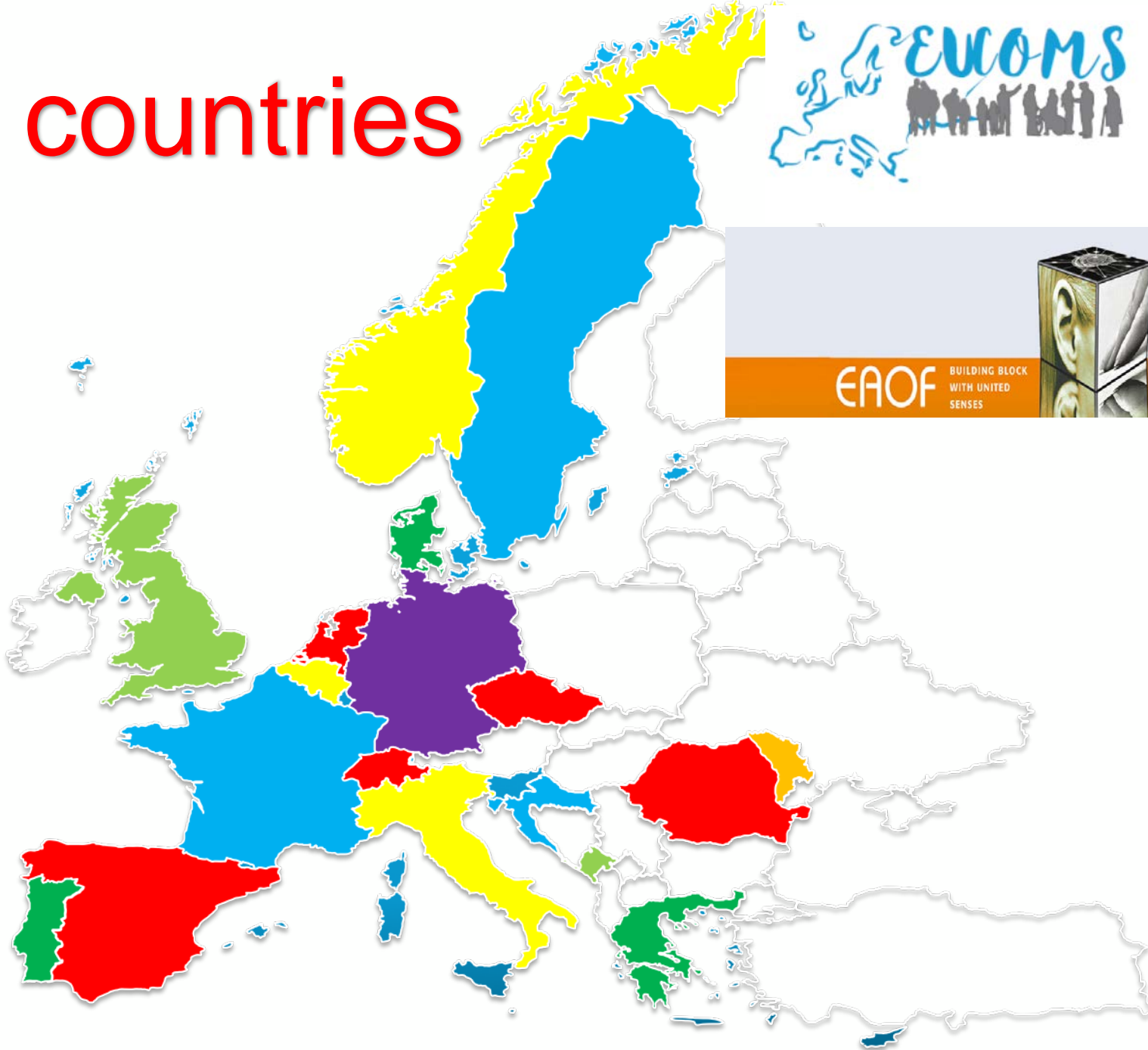
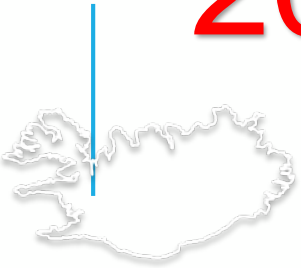


German Association  
for Psychiatry, Psychotherapy  
and Psychosomatics

Visit [www.eaof-conference-hamburg-2017.com](http://www.eaof-conference-hamburg-2017.com)



# 20 countries





# METHOD

We will ask you

- Whether you want to participate in the cross-visits
- Which institution you would like to visit or be visited by
- We will try to match as good as possible
- 10 or more pairs?

# EUCOMS SITE VISITS – PERSPECTIVES AND PROBLEMS - 1

Site visits as:

1. an exchange of experience? (**easy – the two teams are on an equal level**)
2. Tutoring to favour implementation? (**requires credibility by the tutors and field experience on the entire range of community care – the two teams are not on an equal level**)
3. Provide training for specific interventions – (**risk to miss the overall picture**)
4. Collection of data to refine the state of art on community care dissemination? (**CAUTION – this would require a representative cohort of services to be reliable**)

# **EUCOMS SITE VISITS – PERSPECTIVES AND PROBLEMS - 2**

## **Practical Problems:**

1. Most of all: Money to travel
2. Time and availability of professionals
3. Operationalization of the Consensus – not impossible but difficult
4. Translation? Adaptation to the local context?

# EUCOMS SITE VISITS — PERSPECTIVES AND PROBLEMS - 3

AN ATTEMPT OF THE EUCOMS CONSENSUS OPERATIONALIZATION:

## LEGENDA:

- IN DARK RED THE RECCOMANDATIONS THAT POSSIBLY MIGHT BE OPERATIONALISED
- IN GREEN AND HYPOTHESIS OF OPERATIONALIZATION
- To make examples I have used the slides presented at the Trieste International School  
- MR

Recovery for all

Consensus Paper on Fundamental Principles and Key  
Elements of Community Based Mental Health Care

*European Community based Mental Health Service providers (EuCoMS) Network*

**Draft Hamburg, September 12 2017**

Guido Pieters  
Torleif Ruud  
Jaap van Weeghel  
Michiel Bähler  
Billy Murphy  
Laura Shields-Zeeman  
René Keet



# DEVELOPMENT OF THE CONSENSUS DOCUMENT

Developed by the writing group with  
input from the EUCOMS network

Guido Pieters leader of the writing  
group, René Keet leader from summer  
2017

Present draft has 37 pages and 40+  
references to publications with relevant  
information

The principles in the text are  
supplemented by some examples  
framed in boxes

# A PREMISE

**EVEN IF SEVERAL DOCUMENTS HAVE HIGHLIGHTED  
THE PRINCIPLES  
OF COMMUNITY PSYCHIATRIC CARE,**

**THE MAIN SPECIFICITY AND VALUE  
OF THE EUCOMS DOCUMENT**

**IS THAT IT HAS BEEN DEVELOPED BY SERVICE  
PROVIDERS**

**ON THE BASIS OF A BOTTOM-UP PROCESS, WITH A  
CLOSE INVOLVEMENT  
OF SERVICE USERS**

# BACKGROUND AND AIM OF THE DOCUMENT

Given the great variety in care practices and organisation of services in health systems throughout Europe, a clear set of criteria supporting the implementation of effective community-based services for people with mental health problems across different contexts is fundamental.

Aim to serve as a reference-document for area-based models of community mental health in Europe and beyond

Intended for persons who practice, organise and use mental health services

- Help services that (plan to) start implementation of community mental health
- Help existing services to improve functioning



# CONTENT OF THE DOCUMENT

Describes fundamental principles and key elements of community based mental health care

**Based on the expertise of service providers throughout Europe who have identified a shared need to define to governments, commissioners and funders what good community mental health care looks like**

Dimensions and criteria of community mental health care are based on a synthesis of scientific evidence, good practices and expert opinions discussed in a network of professionals, users and their close ones

# STRUCTURE OF THE DOCUMENT

| Perspectives   | Principles                               |
|----------------|--|
| Ethics         | Human rights                             |
| Public health  | Addressing the needs of the population,  |
| Recovery       | Building on personal goals and strengths |
| Effectiveness  | Interventions based upon needs           |
| Network        | A wide network of services and resources |
| Peer expertise | Patient is cocreator of care             |

# 1. THE ETHICS PERSPECTIVE (I)

The foundation of community mental health is a focus on human rights: **the right of access to needs based care in the least restrictive environment and the right of full participation in community life**

UN Convention of the Rights of Persons with Disabilities sets out the right for persons with disabilities to live and participate in the community, as well as it ensures **the right to education, health, employment, housing and social protection**

# 1. THE ETHICS PERSPECTIVE (II)

Persons with disabilities are not viewed as "objects" of charity, medical treatment and social protection; rather as "**subjects**" **with rights**, who are capable of claiming those rights and making decisions for their lives based on their free and informed consent as well as being **active members of society**

Promoting quality services available close to people's homes (*obvious in Italy, but not so elsewhere...*) which respect to human rights are also priority areas for action in the WHO Mental Health Action Plan 2013-2020 - report the mean distance (in KM) between the services and the users' home

## 2. THE RECOVERY PERSPECTIVE (I)

Recovery is **defined by the person themselves**, and is often defined by service users as a **unique, individual process or experience**, which can best be described as a journey.

Recovery is **focused on what you can do**, not what you can't, and is not a linear process as there are both ups and downs along the journey.

## 2. THE RECOVERY PERSPECTIVE (II)

A paradigm shift, moving towards a strength-based approach , which **emphasises the strengths and resources of the person** rather than weaknesses

This transforms the whole notion of care; from suppressing symptoms and solving problems to a focus on recovery goals of the service user

It focuses care on what the person wants, desires, aspires to, and dreams of, linking that to the person's knowledge, skills and resources

.....provide evidence of the shared process of the recovery perspective (standardized instruments, service procedures, interviews to a random sample of users...)

# 10 WAYS TO BE A GOOD GUIDE IN THE RECOVERY OF A CLIENT

1. Support recovery of health, functioning and identity
2. Offer hope for recovery
3. Ask ourselves in everything we do: do we help or do we hinder
4. Focus on what's strong, not on what's wrong
5. Decide with not about the service user
6. Acknowledge that the expertise of the service user is as important as our own expertise
7. Collaborate with our stakeholders
8. Acknowledge the service user's right to take risks
9. Collaborate with the family and network as a resource and partner
10. Share and integrate knowledge

### 3. THE PUBLIC HEALTH PERSPECTIVE (I)

Adopting a public health lens when developing good community mental health services lies in the focus not only on treatment, but on mental health promotion and prevention as well

Taking the needs of the population into account, not only those with an existing mental health problem

Promoting social inclusion and stigma reduction, including by contact and campaigns

*(obvious in Italy, but not so elsewhere...)*

**.....provide evidence of the initiatives activated to promote social inclusion and stigma reduction**



### 3. THE PUBLIC HEALTH PERSPECTIVE (II)

Planning and monitoring community mental health care, based on assessments of needs in the area

**Defining geographical areas**, balancing needs for close collaboration and needs for enough resources

Community mental health teams have an important task as treatment providers for persons with severe and persistent mental ill health, as well as **consultants for other service providers (e.g. primary care providers) in the prevention of mental health problems and treatment of persons with mild to moderate mental ill health**

*(obvious in Italy, but not so elsewhere...)*

**.....provide evidence of catchment areas size and of networking activities**

# 4. THE EFFECTIVENESS PERSPECTIVE

Use high-quality evidence-based interventions

Also based on user preferences and local context

Supporting and monitoring the implementation

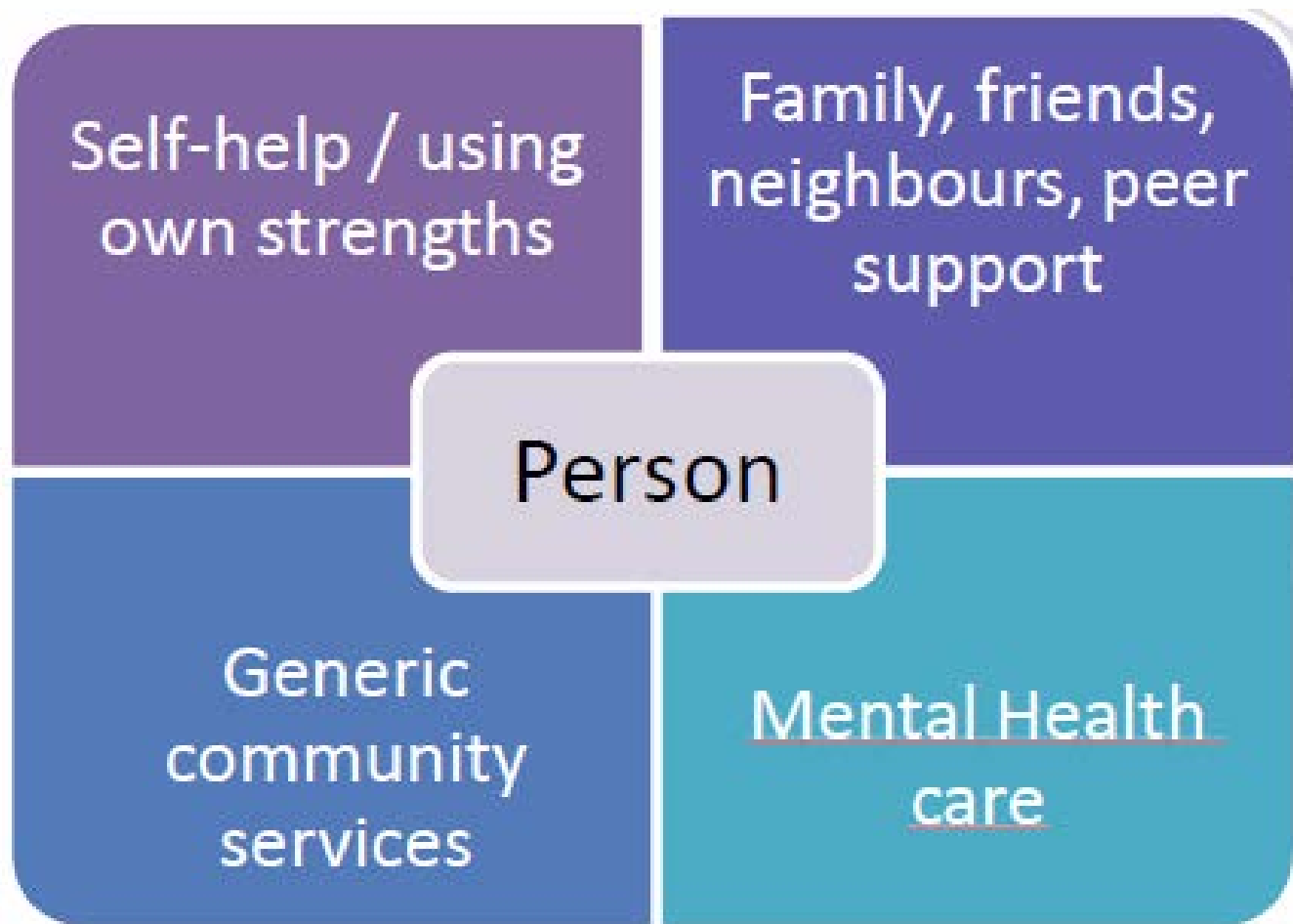
## Interventions focusing on symptoms and health

- Pharmacological interventions – evidence of local guidelines
- Psychological interventions – evidence of local guidelines
- Physical health care and support for a healthy lifestyle – evidence of local guidelines

## Interventions focusing on social Inclusion

- Collaborating with the family and the informal network
- Rehabilitation, supported employment (IPS)
- Supported Accommodation
- E health and M health – evidence of procedures

## 5. THE COMMUNITY NETWORK PERSPECTIVE (I)



# 5. THE COMMUNITY NETWORK PERSPECTIVE (II)

**Teams or functions in comprehensive community mental health services network:**

Integration of mental health into primary care

Outreach teams offering intensive treatment

- Crisis resolution teams and emergency mental health care in the community
- Ongoing outreach and integrated care for people with serious mental health problems: ACT and FACT
- Dual diagnosis treatment
- Intensive residential treatment

.....Provide evidence

# 6. THE PEER EXPERTISE PERSPECTIVE

**Clients and service users are equal partners in the design, delivery, steering and evaluation of a service.**

Co-creation of care is where service users, peer supporters and staff work together as equal partners to design, deliver, steer and evaluate a service, ensuring that people with lived experience lead the way. It is the recognition of the importance of peer expertise as one of the foundations of recovery oriented care.

At the individual level, **shared decision making** is a tool for co-creation of treatment planning.

Individual level, system level, policy level

**--provide evidence of concrete involvement of users in the decision making both at individual and organizational level**

# THE SIX PERSPECTIVES

| Perspectives   | Principles                               |
|----------------|--|
| Ethics         | Human rights                             |
| Public health  | Addressing the needs of the population,  |
| Recovery       | Building on personal goals and strengths |
| Effectiveness  | Interventions based upon needs           |
| Network        | A wide network of services and resources |
| Peer expertise | Patient is cocreator of care             |

# FURTHER DEVELOPMENT OF THE DOCUMENT

The writing group is ready to receive more input

Dissemination of the final consensus document

- The EUCOMS website ([www.eucoms.net](http://www.eucoms.net))
- Article in an international journal?
- Translation to various languages



**Q & A, ESTABLISHMENT OF WORK  
GROUP BY NIELS MULDER &  
MIRELLA RUGGERI**

Professor Public Mental  
Health Care &  
Professor Health  
Services Research &  
Psychiatry





**INTRODUCTION OPEN SESSION AND  
PITCHES OF THE SIX THEMES BY  
RENÉ KEET AND THE MODERATORS**

**Chair EUCOMS  
& diverse  
professionals**

# GOAL OPEN SESSION

The consensus paper has been completed. The next step is to operationalize the consensus document and to develop an instrument that can be used as an exchange and evaluation tool between services and countries.

## **The open session of the meeting has the following goals:**

- To explore how the 'exchange and evaluation tool' should look like, what elements should be included
- To explore what indicators should be included in the 'exchange and evaluation tool'
- To explore what the next steps should be to put the exchange and evaluation in practice within Europe

The input given during the meeting will be used by the designated working group to develop the 'exchange and evaluation tool'.



**HUMAN RIGHTS**  
**BY LAURA SHIELDS-ZEEMAN &**  
**SHUNA VANNER**

Senior Health  
Implementation Specialist  
at Trimbos International &  
Clinical Nurse Specialist  
at GGZ NHN



**PUBLIC HEALTH  
BY TOR HELGE TJELTA & TROND  
HATLING**

Head at Local Centre  
for Mental Health Care  
and Addiction  
Development & Social  
Researcher at NAPHA



# RECOVERY BY WIM VERWAEST & BILLY MURPHY

Director Mental Health  
at INSPIRE



**(COST)- EFFECTIVENESS BY CLAUDE  
BESENIUS & MIRELLA RUGGERI**

Chargée de Direction/  
Psychologist at CNHP &  
Professor Health Services  
Research & Psychiatry at  
Verona University





# COMMUNITY NETWORK OF CARE BY UTE HEINZ & REBECCA COTTON

Director of Mental  
Health Policy at Mental  
Health Network, NHS  
Confederation



**PEER EXPERTISE BY BEVERLEY  
ROSE & ANNETTE FURNEMONT**

Project member labor  
participation at GGZ  
Nederland & Peer  
Worker



# PROGRAM PART 3 OPEN SESSIONS

| Part 3 - Open session |  |
|-----------------------|--|
| 16.10 – 17.10         | Topics open session focusing on the operationalisation of the consensus paper: <ol style="list-style-type: none"><li>1. Human rights</li><li>2. Public health</li><li>3. Recovery</li><li>4. (Cost) Effectiveness</li><li>5. Community network of care</li><li>6. Peer expertise</li></ol> |
| 17.10 – 17.40         | Moderators present key findings  |
| 17.40 – 17.50         | Closing by René Keet, Marc Graas & Mark Ritzen   |
| 17.50 – 18.00         | Closing by carer Sonja Zeimet  |
| 18.00                 | Walking dinner   |

# GOAL OPEN SESSION

The consensus paper has been completed. The next step is to operationalize the consensus document and to develop an instrument that can be used as an exchange and evaluation tool between services and countries.

## **The open session of the meeting has the following goals:**

- To explore how the ‘exchange and evaluation tool’ should look like, what elements should be included
- To explore what indicators should be included in the ‘exchange and evaluation tool’
- To explore what the next steps should be to put the exchange and evaluation in practice within Europe

The input given during the meeting will be used by the designated working group to develop the ‘exchange and evaluation tool’.



**HUMAN RIGHTS**  
**BY LAURA SHIELDS-ZEEMAN &**  
**SHUNA VANNER**

Senior Health  
Implementation Specialist  
at Trimbos International &  
Clinical Nurse Specialist  
at GGZ NHN



**PUBLIC HEALTH  
BY TOR HELGE TJELTA & TROND  
HATLING**

Head at Local Centre  
for Mental Health Care  
and Addiction  
Development & Social  
Researcher at NAPHA



# RECOVERY BY WIM VERWAEST & BILLY MURPHY

Director Mental Health  
at INSPIRE



**(COST)- EFFECTIVENESS BY CLAUDE  
BESENIUS & MIRELLA RUGGERI**

Chargée de Direction/  
Psychologist at CNHP &  
Professor Health Services  
Research & Psychiatry at  
Verona University



## COMMUNITY NETWORK OF CARE BY UTE HEINZ & REBECCA COTTON

Director of Mental  
Health Policy at Mental  
Health Network, NHS  
Confederation





**PEER EXPERTISE BY BEVERLEY  
ROSE & ANNETTE FURNEMONT**

Project member labor  
participation at GGZ  
Nederland & Peer  
Worker





**CLOSING BY  
BY RENE KEET, MARC GRAAS &  
MARK RITZEN**

Chair EUCOMS,  
General director  
and medical  
director at CHNP



**WITH SPECIAL THANKS TO...**  
**BY RENE KEET**

Chair EUCOMS  
Network

# THANK YOU FOR MAKING THIS POSSIBLE!



EUROMS

# **NEXT EUCOMS MEETING: INTEGRATED COMMUNITY MENTAL HEALTH CARE: THE CHALLENGE OF AN INTERSECTORIAL APPROACH**



**MÁLAGA, SPAIN, 4-5TH OCTOBER, 2018**

# NEXT EUCOMS MEETING: INTEGRATED COMMUNITY MENTAL HEALTH CARE: THE CHALLENGE OF AN INTERSECTORIAL APPROACH

TIMETABLE: 4th October: 8,30-18 ; 5th: 9-13,30

## GOALS:

- Introducing EUCOMS: a mental health network to improve mental services among professionals, users and families. Sharing knowledge, evaluating services, shaping new solutions for old problems
- Exploring the interface between social and health services
- Evaluating the state of the art in Europe.
- User's and families perspective about EUCOMS proposals

# NEXT EUCOMS MEETING: INTEGRATED COMMUNITY MENTAL HEALTH CARE: THE CHALLENGE OF AN INTERSECTORIAL APPROACH

TIMETABLE: 4th October: 8,30-18 ; 5th: 9-13,30

## GOALS:

Introducing EUCOMS: a mental health network to improve mental services among professionals, users and families.  
Sharing knowledge, evaluating services, shaping new solutions for old problems.

Exploring the interface between social and health services

Evaluating the state of the art in Europe.

User's and families perspective about EUCOMS proposals





**CLOSING BY SONJA ZEIMET**

**Carer**



# **PRACTICAL ANNOUNCEMENTS**

## **BY MARJONNEKE DE VETTEN**

PhD Candidate at  
Trimbos International





EUCOMS